

Proper management of the workforce is essential for our clients' success. Our attorneys recognize the importance of this and the importance of proactively working with our clients to effectively and efficiently manage their workforces. We represent employers in all aspects of the myriad issues that confront management on a daily basis.

COUNSELORS & LITIGATORS

Our proactive employment attorneys counsel employers on all employment laws and regulations, including:

- Title VII
- · Americans with Disabilities Act
- Age Discrimination in Employment Act
- Fair Labor Standards Act
- Family and Medical Leave Act
- Worker Adjustment and Retraining Notification Act
- State fair employment practices laws

They also help our clients manage their workforces through drafting, implementation, negotiation and management of employment contracts and executive compensation agreements.

When litigation cannot be avoided, our employment attorneys develop an aggressive strategy to defend each lawsuit and

develop cost and risk determinations at each step of the litigation so that our clients can make the best decision for their business.



We represent our clients in a number of other employmentareas related that our clients' businesses, including counseling our clients and defending them in litigation involving employee benefits,

ERISA and related matters.

AREAS OF EXPERTISE

- Defending against discrimination, harassment, retaliation, wrongful discharge and other employee claims
- Defending multi-party and class action employee claims
- Defending claims involving breach of employment-related contracts and benefit plans
- Representing employers with unionized workforces in arbitration proceedings under collective bargaining agreements
- Representing employers in drafting, negotiating and implementing effective executive compensation agreements
- Defending employers being audited by the Department of Labor, particularly with respect to wage and hour issues
- Designing and implementing personnel policies and procedures, employee training and arbitration programs
- Investigating allegations of employee misconduct and discrimination claims
- Advising employers concerning disciplinary actions, terminations and reduction-in-force
- Counseling employers concerning equal employment opportunity planning and compliance
- Drafting, negotiating and enforcing confidentiality, noncompetition, non-solicitation and severance agreements

ACCESS TO RESOURCES AND GENERAL COUNSEL CAPABILITIES

When a client's need goes beyond the expertise or jurisdiction of an employment law attorney, our firm has a worldwide network of lawyers for international and cross-border issues and other Gray Reed attorneys who focus on areas such as banking and finance, energy, construction, healthcare, intellectual property, tax, real estate, mergers and acquisitions, private equity, government investigations and compliance, appellate, and commercial litigation. These resources allow us to serve as outside general counsel for our clients and help solve nearly any issue they may face in the life cycle of their business.